

HOW TO COACH

ANYONE

SECONDS





SEEK TO

UNDERSTAND

THEIR POINT OF

VIEW **BEFORE**YOU SHAREYOURS

"I'M HAPPY TO SHARE MY OPINION WITH YOU, TIM.

HOWEVER, YOU'RE MUCH CLOSER 70 THIS SITUATION THAN I AM, AND I TRUST YOU, AND YOUR JUDGMENT ON THIS."

"WHAT'S YOUR

OPINION

ON HOW TO WORK THROUGH THIS IN A WAY THAT WOULD

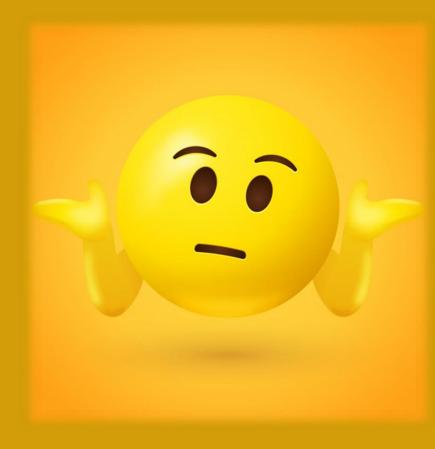


YOU TO ACHIEVE
THE RESULTS
YOU WANT?"

HOW TO AVOID THE

"I DON'T KNOW, BOSS? CAN'T YOU **JUST TELL ME?"**

DON'T
TAKE THE
BAIT



ASK FOR THEIR OPINION, NOT A SOLUTION



SOLUTIONS CAN BE RIGHT OR WRONG. **OPINIONS** ARE NOT. AND EVERYONE HAS AN OPINION.

THEN CONTINUE WITH...

"THANKS FOR SHARING YOUR **OPINION**.

I REALLY APPRECIATE IT.

LET'S WALK THROUGH YOUR IDEAS TO SEE HOW THEY COULD WORK OUT IN THIS SITUATION.

THEN TOGETHER, WE CAN CREATE
THE MOST EFFECTIVE SOLUTION
THAT WILL ENABLE YOU TO
ACHIEVE THE RESULTS
YOU WANT."

HAVE A COLLABORATION, NOT AN INTERROGATION.

NOW, JUST FILL IN THE GAPS OR REFINE THEIR SOLUTION AND THINKING WITH YOUR OBSERVATIONS, ASYOU WALKTHROUGH THEIR IDEAS, TOGETHER.

IF YOU HAVE TIME TO GIVE AN ANSWER, YOU HAVE THE TIME TO





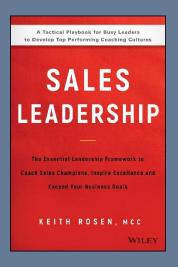
GREAT LEADERS CHOOSE *ACCEPTANCE* OVER *JUDGMENT*. WHEN YOU CARE ENOUGH TO SEEK TO UNDERSTAND AND RESPECT EACH PERSON'S POINT OF VIEW *FIRST*, YOU:

- KEEP THEM ENGAGED
- ACKNOWLEDGE THEIR POSITION OF IMPORTANCE
- REINFORCE THEIR VALUE
- BUILD THEIR CONFIDENCE
- STRENGTHEN TRUST
- CREATE PERFORMANCE BREAKTHROUGHS



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